

24 April 1981

25X1 Mr. , IHA, 6D  Hqs  
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Bob:

For your review and comment to me.

25X1

Max Hugel ☐

Att:

DDA 81-0629/2

Deputy Director for Administration

7D 24 Hqs

25X1

11/11/2019

DDA:MHugel:kmg (24 Apr 81)

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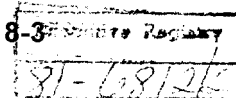
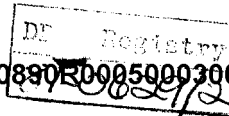
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Att: Memo dtd 23 Apr 81 to DDCI fr D/NFAC, subj: Support to the DCI During Crises  
(DDA 81-0629/2)

SECRET



## NATIONAL FOREIGN ASSESSMENT CENTER

WASHINGTON, D. C. 20505

REF ID: A2373-81

Director

23 APR 1981

MEMORANDUM FOR: Deputy Director of Central Intelligence

FROM : Director of National Foreign Assessment Center

SUBJECT : Support to the DCI During Crises

1. NFAC has reviewed the DDA response to the Director's request for a computer based system to support him during crises. Although it is technically feasible to provide the DCI such support, an automated system for passing raw information probably would not significantly help the DCI fulfill his responsibilities during the crises. ☐

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2. CIA, and NFAC in particular, does have some real problems in organizing itself to support the DCI during crises. The screening of raw reporting, analysis of the fast-breaking developments, and issuance of timely situation reports to support the DCI are important tasks that become more complicated if the DCI is out of the building. At present, there is no central point where all significant and sensitive messages are received. Messages enter the system and get to the DCI in a variety of ways. Because of the major role of the DCI in policymaking it is particularly critical that NFAC provide a product that is relevant to policy needs. This requires sophisticated analysis, feedback from the DCI and other policymakers, and a constant exchange between NFAC and those developing policy options in the Department of State and contingency plans in the Defense Department. ☐

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3. A major challenge to NFAC is to improve the ability of its analysts to receive, assimilate and analyze the large flow of information received during a crisis. The SAFE system is a step in this direction. The Office of Current Operations now has in operation an ADP system designed to support Task Forces during crises. NFAC can improve the support provided to analysts as well as sharpen their skills and organize the Task Forces more efficiently. We also can work to improve the exchange of information and analysis among the various intelligence components and the Operations Centers run by these components. ☐

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SUBJECT: Support to the DCI During Crises

25X1 4. I suggest that Dick Kerr and I get together with you to discuss this further.

/s/ JOHN N. McMAHON

John N. McMahon

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